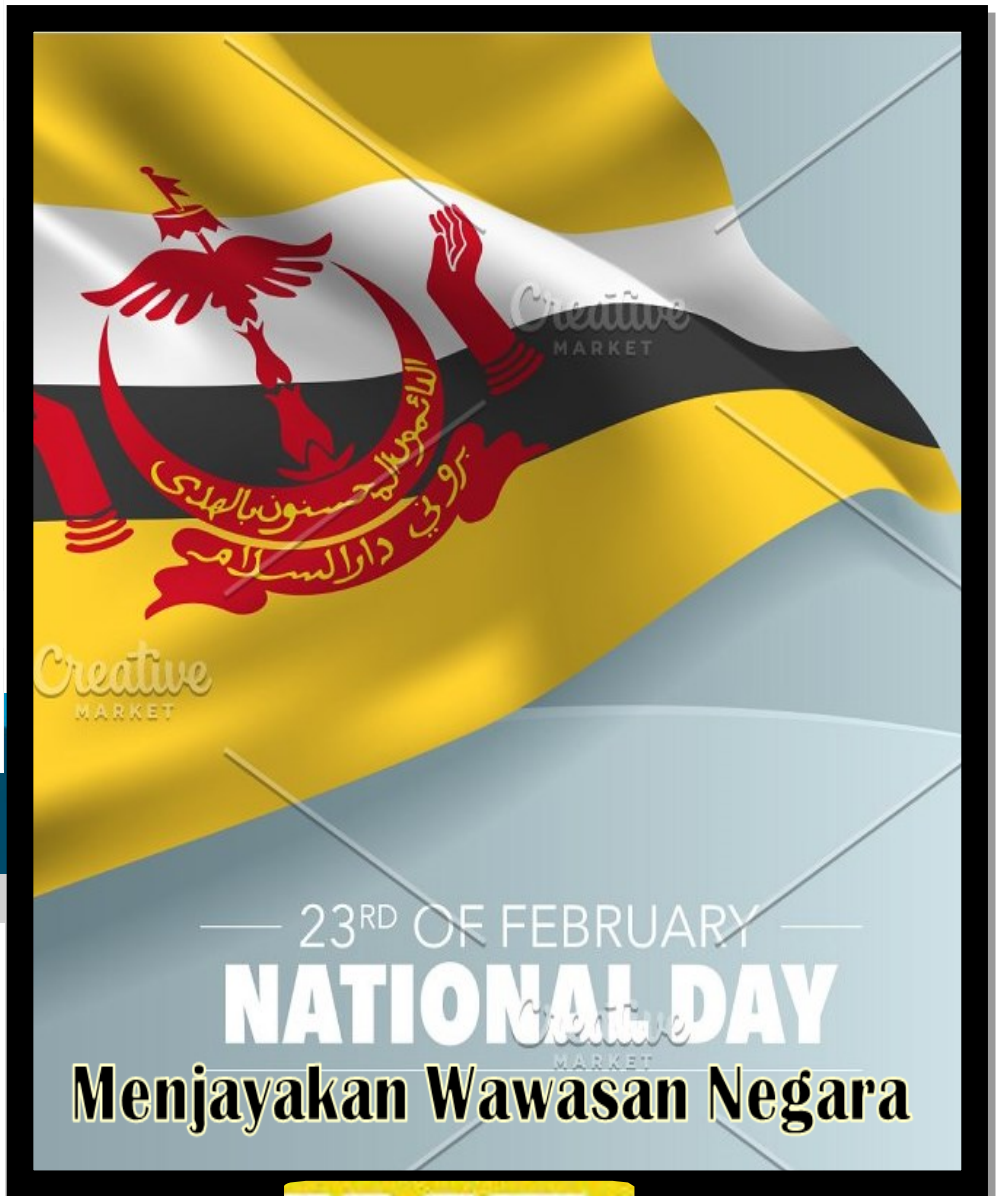


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### SPOTLIGHT OF THE MONTH:



### 2020 HOLIDAY CALENDAR

1st Jan	New Year 2020
25th Jan	Chinese New Year
23rd Feb	36th Brunei National Day
22nd Mar	Isra' Mi'raj
24th Apr	1st Day of Ramadhan
10th May	Nuzul Al-Quran
24th May	Eid Mubarak
31st May	RBAF Anniversary
15th July	His Majesty Sultan's 74th Birthday
31st July	Hari Raya Aidiladha
20th Aug	1st Day of Hijrah 1442H
29th Oct	Maulud Nabi Muhammad S.A.W.
25th Dec	Christmas Day

**HK36**

Happy 36<sup>th</sup>

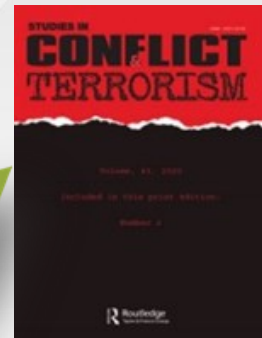
Independence Day Brunei

# TAYLOR & FRANCIS

Original Articles

## Terrorist Decision Making in the Context of Risk, Attack Planning, and Attack Commission

Paul Gill , Zoe Marchment, Emily Corner & Noémie Bouhana



### Abstract

Terrorists from a wide array of ideological influences and organizational structures consider security and risk on a continuous and rational basis. The rationality of terrorism has been long noted of course but studies tended to focus on organizational reasoning behind the strategic turn toward violence. A more recent shift within the literature has examined rational behaviors that underpin the actual tactical commission of a terrorist offense.

This article is interested in answering the following questions:

What does the cost–benefit decision look like on a single operation?

What does the planning process look like?

How do terrorists choose between discrete targets?

What emotions are felt during the planning and operational phases?

What environmental cues are utilized in the decision-making process?

Fortunately, much insight is available from the wider criminological literature where studies often provide offender-oriented accounts of the crime commission process. We hypothesize similar factors take place in terrorist decision making and search for evidence within a body of terrorist autobiographies.

Source: Studies in conflict & terrorism: Vol.43, Issue 2, 2020, pp. 145-160 (114)

# MILITARY TRANSFORMATION

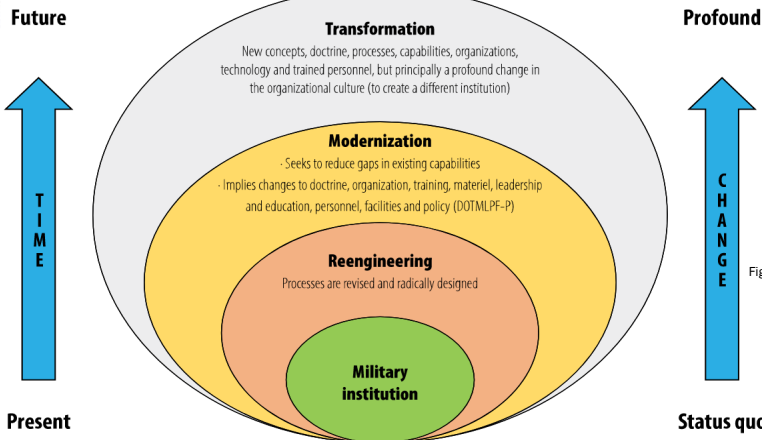


Figure 1. Processes that Involve Change

This article examines the meaning of military transformation, differentiating it from other processes that involve changes, offers a proposal consisting of coherent steps to follow in order to achieve the aim of transformation and intends to generate ideas and options for strategic leaders involved in Institutional transformation.

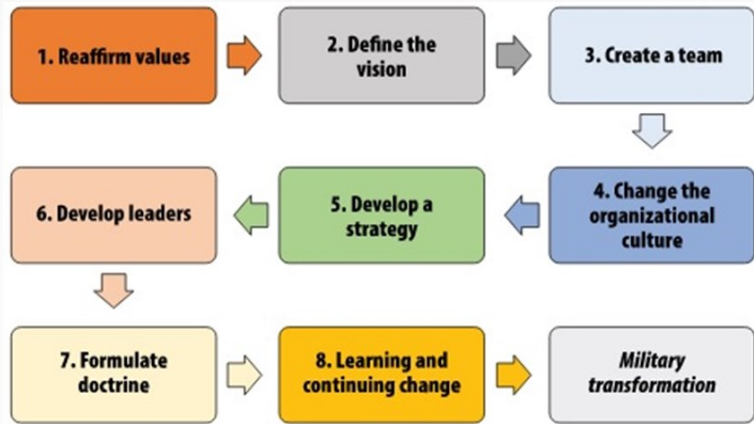
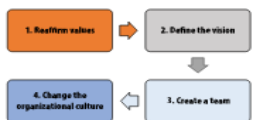


Figure 2. Steps to Achieve a Military Transformation



*"Strategy is as important as values and vision, since all action without a strategic direction lacks sense."*

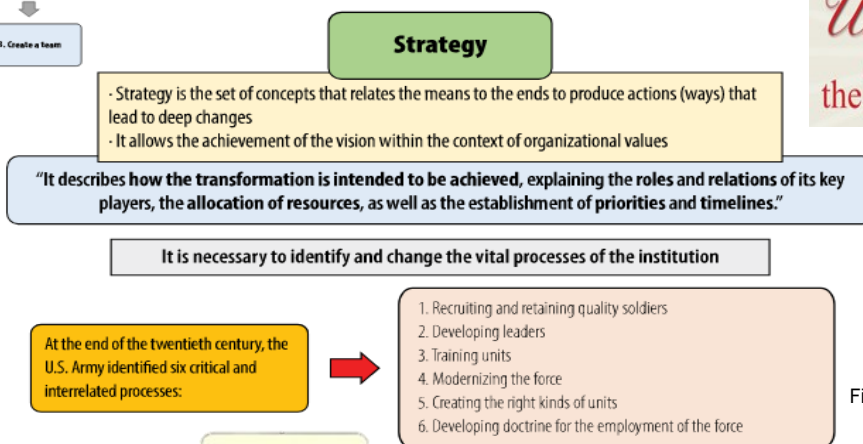
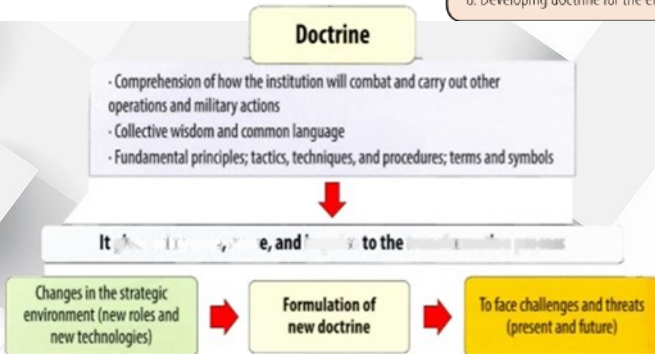


Figure 3. Step Five: Develop a Strategy

*Understanding the meaning*

Figure 4. Step Seven: Formulate Doctrine



Doctrine is the collective comprehension of how the institution will combat and carry out other operations and military actions. For this reason, doctrine guides the manner in which the institution is organized, trained, and modernized. Modernization and reorganization of the institution should not be initiated if a new doctrine has not first been formulated

# ONLINE SECTION

Copy of these Journals are available in **OPAC**

Journal of Contemporary China - Taylor & Francis

Journal of Military Ethics - Taylor & Francis

Journal of Policing Intelligence & Counter-terrorism - T&F

Journal of Strategic Security (Henley-Putnam Univ. USA)

Land Warfare International

Marine Corps Gazette

Maritime Affairs (India) (1)

Medicine, Conflict and Survival - Taylor & Francis

Military Intelligence Professional Bulletin

Military Logistics International

Military Technology MILTECH

Millenium Journal of International Studies - SAGE Pubs

Naval War College Review (USA)

Navy Today (NZ) [current issue only]

Pointer (Singapore)

Proceedings - US Naval Institute

RAND Review

Sage Publications - journals online

Security Dialogue - SAGE Pubs

Security Index - a Russian Journal of International Security

Security Studies - Taylor & Francis

Small Wars & Insurgencies - Taylor & Francis

Small Wars (USA) (e-jnl only)

Strategic Analysis - Taylor & Francis

Strategic Comments - IISS - Taylor & Francis (2)

Stratfor

Studies in Conflict & Terrorism - Taylor & Francis

Survival - Taylor & Francis

Terrorism and Political Violence - Taylor & Francis

The Artillery Journal (= Fires Bulletin) - Taylor & Francis

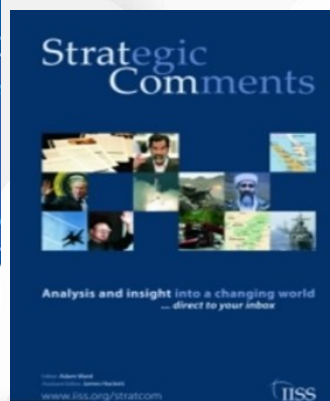
The Diplomat (e-jnl only)

The Journal of Strategic Studies - Taylor & Francis

The Military Balance - Taylor & Francis (3)



(1)



(2)



(3)



# THE MILITARY BALANCE

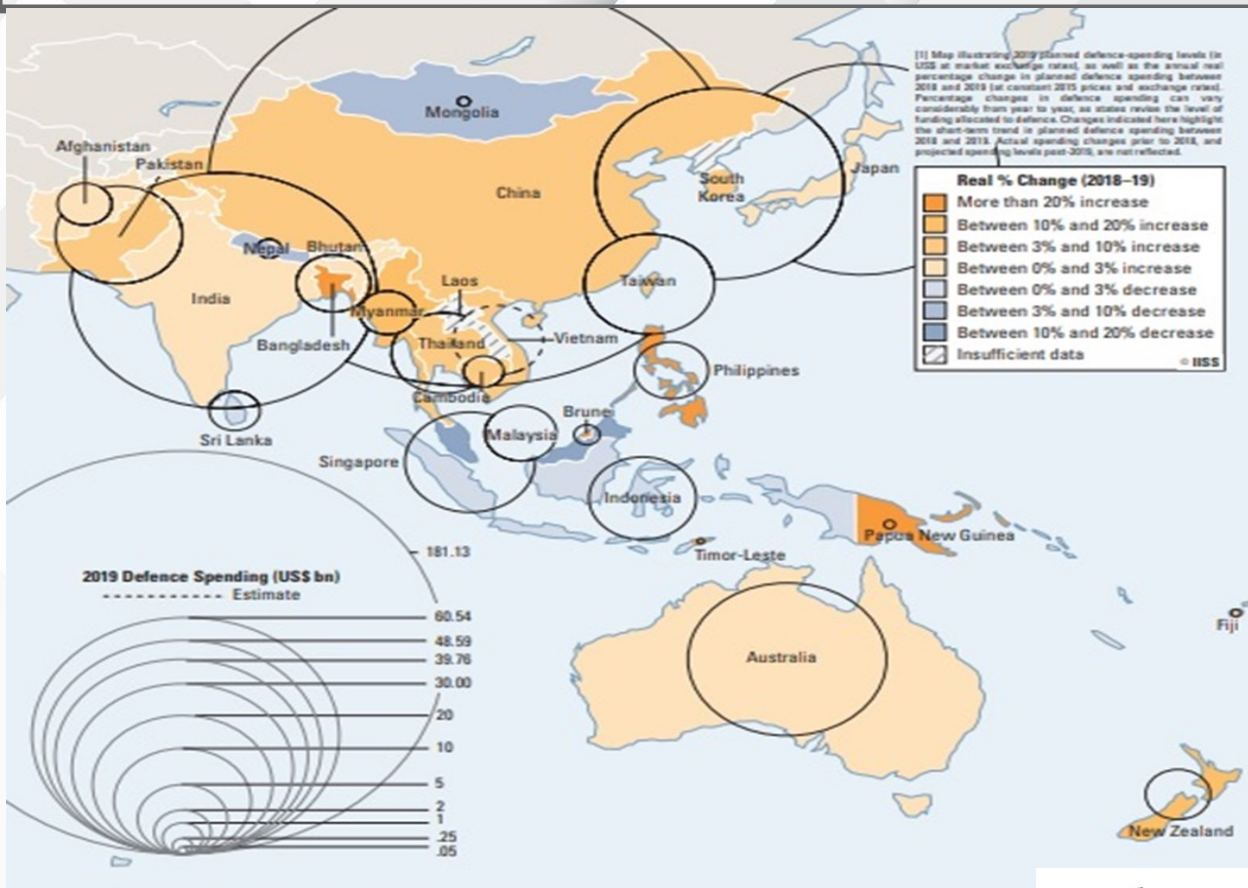
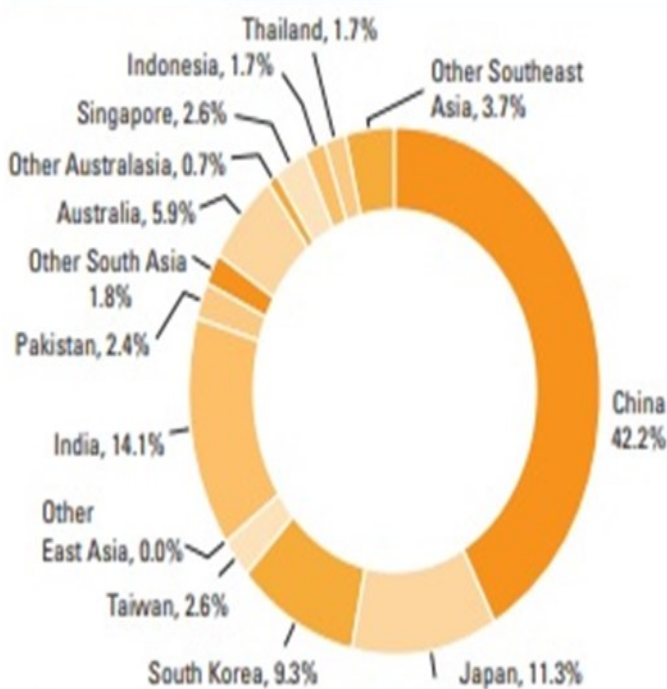


Figure 13 Asia defence spending by country and sub-region, 2019



Note: analysis excludes North Korea and Laos due to insufficient data.



In 2019, Asia's major military powers continued to enhance the capabilities of their armed forces in response to continuing challenges from China's military modernization and other external threats. As a result, Asia's defence Spending grew by 5.2% in 2019

Source: Chapter Six: Aisa, The Military Balance, Vol 120, Issue 1, 2020.

<https://www.tandfonline.com/doi/pdf/10.1080/04597222.2020.1707967?needAccess=true>

# NEW Journal Online Access

MINDEF Library & Info Centre

Home E-Resources My Account Subject Articles Defence information, research, NGOs e-Journals e-Kids Online

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JHS Jan's Online  
EBSCOhost  
Taylor & Francis Online  
The Diplomat  
More Information

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## Article from

### International Security & Counter-Terrorism Reference Center database:

#### THE INFLUENCE OF CYBER OFFENSIVE ACTIONS ON MILITARY CONFLICTS

by Vasile-Cristian ONESIMIUC,

Romanian Military Thinking:

Issue 1, 2020, pp.136-149.

#### Abstract:

The accelerated advance of digital infrastructure directly affects almost all aspects of human life and has an important effect on the Armed Forces and its development. Cyber operations have already been involved in nowadays conflicts and it has become certain that their role will further increase in all Armed Forces activities. As a consequence, in order to be able to successfully carry out their missions, the Armed Forces need to be able to adapt to a new security environment where cyber threats are a constant presence. Such adjustment represents a challenge that will require time and other resources more or less available.

EBSCOhost

Searching: International Security & Counter Terrorism Reference Center, Show all | Choose Databases

Enter any words to find books, journals and more

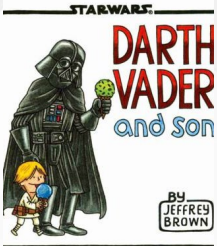
Search

Search Options | Basic Search | Advanced Search | Search History

**SAMPLE**

# RAINBOW COLLECTION

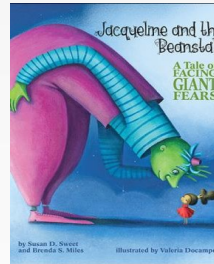
## BOOK COLLECTIONS for Kids of All Ages



**Darth Vader and son**

Author : BROWN Jeffrey

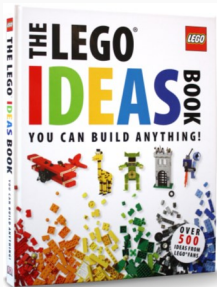
Call Number : CF BRO



**Jacqueline and the beanstalk: a tale of facing giant fears**

Author : SWEET Susan D

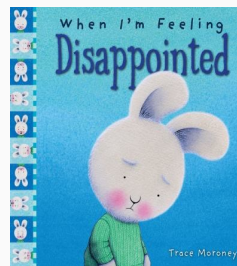
Call Number : CF SWE



**The LEGO ideas book : you can build anything!**

Author : LIPKOWITZ Daniel

Call Number : 600 LIP



**When I'm feeling disappointed**

Author : MORONEY Trace

Call Number : CF MOR 2

freekidsbooks.org

# Free Kids Books

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blog

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PUBLISHER

AUTHOR

GRADE

FOREIGN LANGUAGE

AGE GROUP

ESL ENGLISH LEVEL

SUBJECT

ALL



Kindergarten

4th Grade

8th Grade

1st Grade

5th Grade

Algebra 1 & 2

2nd Grade

6th Grade

Geometry

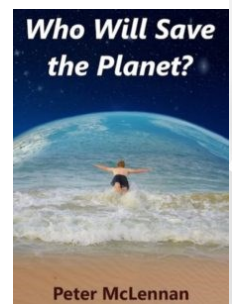
3rd Grade

7th Grade

Precalculus

Try 10 FREE practice problems!

[Practice now](#)



**Who Will Save the Planet?**

Author : Peter McLennan

**ONLINE FORMAT**

Sort by: Popular Date

E-kids Online

Free Kids Online

Toddlers Children Young Adults

1st Grade

www.googleadservices.com/pagead/aclick?sa=L&ai=CFJSXVWrgXpz-AaqY3LUPI...



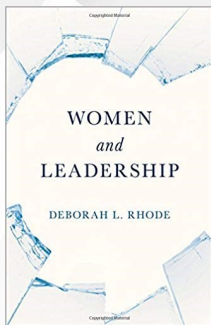
## NEW ARRIVAL BOOKS



YOUR GATEWAY TO

### BOOKS & MORE

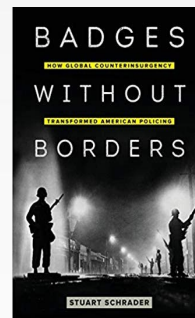
We have books. A lot of books! Are you looking for something new to read? We have the resources to help you find your next book.



#### Women and leadership

Author : RHODE Deborah L

Call Number : 305.4330334 RHO



#### Badges without borders: how global counterinsurgency transformed American policing

Author : SCHRADER Stuart

Call Number : 355.02180973 SCH

#### Call sign chaos: learning to lead

Author : MATTIS James N

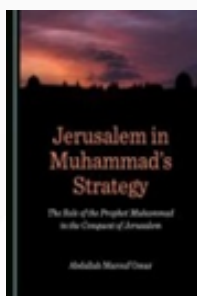
Call Number : 956.7044345 MAT



#### Conflict : how soldiers make impossible decisions

Author : SHORTLAND Neil D

Call Number : 355.0019 SHO



#### Jerusalem in Muhammad's strategy : the role of the prophet Muhammad in the conquest of Jerusalem

Author : ABDALLAH Ma'rouf Omar

Call Number : 297.35569442 ABD



#### Dawn of the code war : America's battle against Russia, China, and the rising global cyber threat

Author : CARLIN John P.

Call Number : 327.1273047 CAR



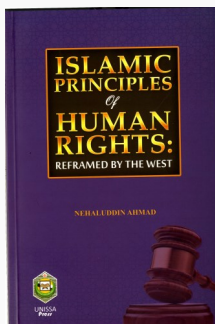
# NEW ARRIVAL BOOKS

MALAY

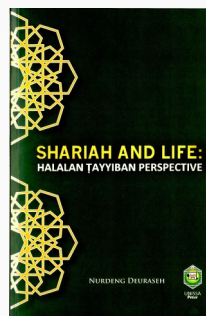
# BRUNEI Publication



Some of the book collections that can found in the library that publish by UNISSA PRESS is as follows:



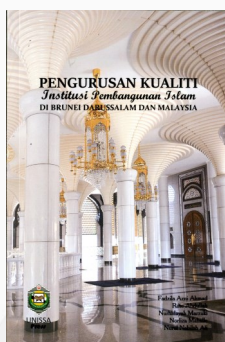
Islamic Principles of human rights: reframed by the West  
Oleh : NEHALUDDIN Ahmad



Shariah dan life: halalan Tayyiban perspective  
Oleh : NURDENG Deuraseh

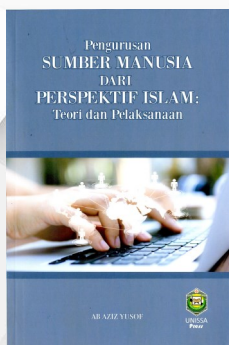
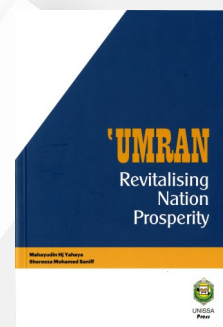
Pengurusan kualiti Institusi Pembangunan Islam di Brunei Darussalam dan Malaysia

Oleh : FADZILA Azni Ahmad...[et.al].

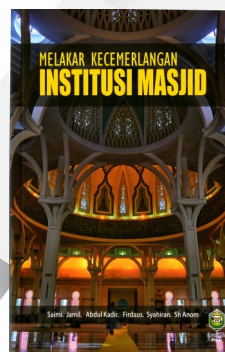


'UMRAN: revitalising nation prosperity

Oleh : MAHAYUDDIN Hj Yahya



Pengurusan sumber manusia dari perspektif Islam: teori dan pelaksanaan  
Oleh : AB Aziz Yusof



Melakar kecemerlangan Institusi Masjid.  
Oleh : SAIMI Bujang...[et.al]



# HEALTH SECTION

## Novel coronavirus (COVID-19)

- First reported from Wuhan, China on 31<sup>st</sup> December 2019.
- The outbreak is believed to have began in a seafood and poultry market in Wuhan, a city of 11 million people in central China. The virus is readily transmitted from person to person (source: The New York Times, Feb 7, 2020)

Prevention steps taken by PPMK in view of the global spread of Coronavirus (COVID-19)

source:

<https://www.who.int/emergencies/diseases/novel-coronavirus-2019>



Before entering the library, Users and staff need to check body temperature at the counter. The Body Temperature is 37.5 °C.

# LIBRARY GUIDES

For Library Users

Just follow these simple steps:

## 3M SELF-CHECK™ SYSTEM

- ⇒ Users should use their MINDEF Card for all library transactions and it **MUST** be issued by the owner
- ⇒ Scan the barcode at the back of the library card
- ⇒ Place the book at the plat (One or more)



\*\*Please go to the counter if there are **ERROR**

- ⇒ Remove the books then Print the receipt
- The **BOLD** is the due date for books loan.
- ⇒ The person to whom the loan is made is solely responsible for safe-keeping and due return of the item.
  - ⇒ Failure to return or renew overdue items are required to pay overdue charges.

Overdue charges for 1 book = \$0.20 cent per day

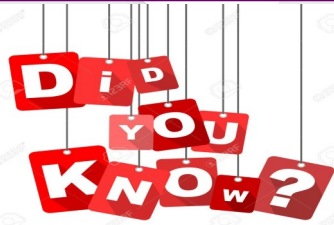
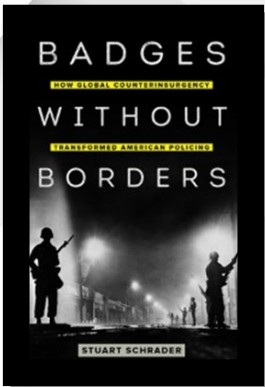
(throughout period of the book has not been returned to library including Saturday and Sunday)

\*\*Payment can **be made** during office hour (Monday to Friday)

- ⇒ Place the books under the scanline
- ⇒ Once opened, the window will opened and push the book one by one.
- ⇒ IF there are **ERROR** or **RETURN BACK**, please ask assistance from the counter staff.



# HOTSPOT of the MONTH



## Badges without borders: how global counterinsurgency transformed American policing by Stuart Schrader

Review:

"Badges Without Borders reveals the way American bureaucrats promoted professionalization of policing as a counterinsurgency strategy abroad, and then drew upon their experience to manage urban unrest at home. Fascinating and deeply researched, it makes crucial contributions to the history of security practices and the US role in the world."--Mary L. Dudziak, author of War Time: An Idea, Its History, Its Consequences

For further reading, this book is located on shelf  
**355.02180973 SCH**

## Word Search: Military ranks

T. Anthony Bell, Senior Writer/Special Projects Jun 15, 2017

source: [https://www.fortleetraveller.com/community\\_life/puzzle/word-search-military-ranks/article\\_8bb10602-5144-11e7-8b18-17c9ecd498ea.html](https://www.fortleetraveller.com/community_life/puzzle/word-search-military-ranks/article_8bb10602-5144-11e7-8b18-17c9ecd498ea.html)

FIND THE WORDS:

- ADMIRAL
- AIRMAN FIRST CLASS
- BRIGADIER GENERAL
- CAPTAIN
- ENSIGN
- FIRST SERGEANT
- GUNNERY SERGEANT
- LANCE CORPORAL
- LIEUTENANT COLONEL
- LIEUTENANT JUNIOR GRADE
- MAJOR
- MASTER SERGEANT
- PETTY OFFICER SECOND CLASS
- PRIVATE FIRST CLASS
- SEAMAN
- SEAMAN APPRENTICE
- SENIOR CHIEF PETTY OFFICER
- SERGEANT
- SERGEANT FIRST CLASS
- SERGEANT MAJOR OF THE ARMY
- SPECIALIST
- TECHNICAL SERGEANT
- WARRANT OFFICER 1

N	B	R	I	G	A	D	I	E	R	G	E	N	E	R	A	L	M	A	J	O	R	M
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C	U	L	A	R	O	P	R	O	C	E	C	N	A	L	G	S	E	A	M	A	N	E
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I	M	E	C	I	T	N	E	R	P	P	A	N	A	M	A	E	S	S	C	J	M	R
S	U	D	F	J	N	S	F	S	M	L	A	D	M	I	R	A	L	H	Y	V	W	G
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E	Y	F	U	H	W	Y	T	S	I	L	A	I	C	E	P	S	Q	M	L	D	R	A
M	L	I	E	U	T	E	N	A	N	T	J	U	N	I	O	R	G	R	A	D	E	N
X	P	M	T	G	S	E	R	G	E	A	N	T	F	A	Y	L	Z	N	D	P	D	T
Z	Z	V	U	G	G	H	J	S	N	I	A	T	P	A	C	P	Q	Z	C	I	S	D
U	J	Y	E	Q	A	I	R	M	A	N	F	I	R	S	T	C	L	A	S	S	Q	N

**WHAT YOU  
NEED TO KNOW**



# IT?



## WORKING WITH PORTABLE STORAGE

Portable is one of many means to carry about your digital documents and media around. This could be in the form of a thumb drive, a portable hard disk and even the tiny SD or micro SD card can be made into one if you have the media reader with you. As time and technology progress, the storage space that was once just a mere 1.44MB to a staggering space up to 2TB, each becoming more and more affordable.

But let's not forget about the ever evolving malicious digital and physical threats that can compromise personal security and the machines itself:

- Digital threats such as viruses may come from an unprotected terminal like personal and public computers. These may originate from suspicious website or downloaded files.

Physical threats are more towards to theft, misplacement and sharing pen drive with other users which could led to identity thefts and other fraudulent activities

Having good care and maintenance of your storage devices are important to ensure that you and others are protected from risks. Here are some basic pointers:

- Scanning your storage media with anti-viruses and remove if there's any.
- Be aware what you download and stay clear from questionable sites that are potential to harm your system.
- For physical security, organize and keep them within reach and avoid sharing with other users if possible.

Backup your data regularly to avoid frustrations and loss of critical files.

The same precautions and safety measures are applied here in the Library. Make sure scan your pen drive or portable hard disk on the PC provided before using the facilities especially in e-Zone and production center. Should a situation where virus are detected, unplug your pen drive and report to our staff as soon as possible to prevent extending the damage to other users.



## PPMK LIBRARY EVENTS

The library events from January/February 2020.

### JANUARY

- ◆ Comand and Staff Course (CSC)  
10/2020
- ◆ •Study tour from Intelligence Training Wing (ITW)

### FEBRUARY

Internet Governance Awareness

- Internet code of practice
- Identifying and handling misinformation/sedition-natured within social media (SocMed)

- Internet Etiquettes
- Handling personal data – storage/what is being kept?/How it can be used against us?/Phishing or social engineering, especially those found in emails
- Cybersecurity – handled by BRUCert



# MINDEF LIBRARY & INFO CENTRE AND BRANCHES OPENING HOUR



**Monday-Thursday**

0800H-1800H

**Friday**

0800H-1130H

1430H-1700H



**Saturday**

- Mondays to Thursdays
- 0745H to 1215H
- 1400H to 1615H
- Friday
- 0800H to 1115H
- 1430H to 1615H

**SULTAN HAJI HASSANAL  
BOLKIAH INSTITUTE OF  
DEFENCE AND STRATEGIC  
STUDIES LIBRARY**



- Mondays to Thursdays
- 0730H to 1230H
- 1330H to 1630H
- Friday
- 0800H to 1115H
- 1430H to 1615H

**DEFENCE ACADEMY  
LIBRARY**



- Mondays to Thursdays
- 0800H to 1200H
- 1400H to 1630H
- Friday
- 0800H to 1130H
- 1430H to 1700H

**TRAINING INSTITUTE  
LIBRARY**



- Mondays to Thursdays
- 0730H to 1230H
- 1330H to 1630H
- Friday
- 0730H to 1130H
- 1430H to 1630H

**INTELLIGENCE  
TRAINING WING  
LIBRARY**



MINDEF Library & Info Centre  
Block 232, Bolkiah Garisson  
Ministry of Defence  
BB3510  
Negara Brunei Darussalam

**Phone** : +6732385588

**Fax** : +6732383171

**Email** : library@mindef.gov.bn



*We welcome any suggestions, feedback  
& comments on this newsletter.*

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